# Peer Analysis and Balance Sheet Strategies Update



August 16, 2023



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### **Presenters**



Andrew Paolillo
Vice President, Director of Member Strategies + Solutions



Sean Carraher
Assistant Vice President, Senior Financial Strategist



### **Overview**

- Markets & Economy Update
- Peer Analysis & Call Report Trends
- Balance Sheet Strategies



### What a Difference Two Years Makes

It'd be an understatement to say that current conditions are slightly different than how things were just a short time ago.

How it felt trying to bring in core deposits in 2021

How it feels trying to bring in core deposits in 2023



# Markets & Economy Update





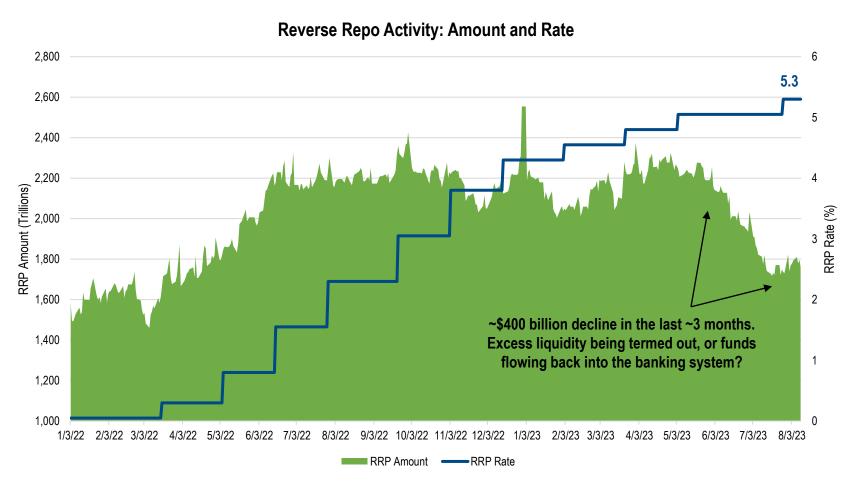
### **Markets & Economy Update**

- Yield Curve Gyrations
- Watching Inflation
- Housing Market Trends



### **Liquidity in the System**

Wholesale short-term rates comfortably above 5% significantly impact the "plumbing" of the financial system.



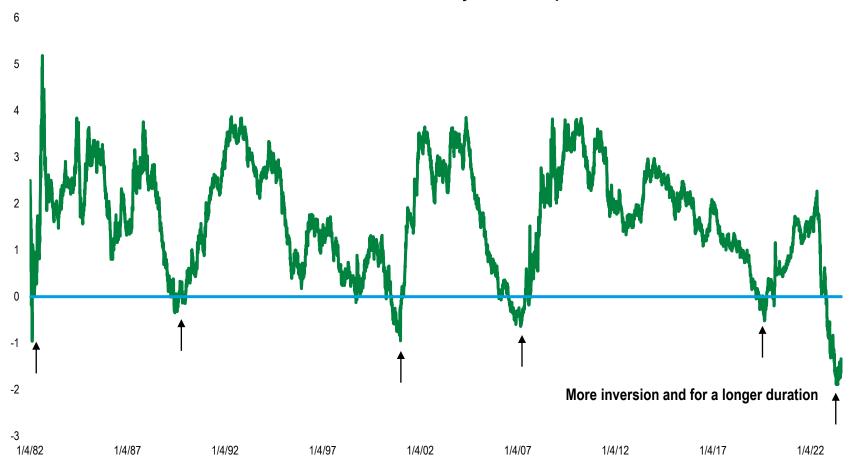
Source: Federal Reserve Bank of St. Louis, FHLBank Boston



### **Yield Curve Dynamics**

Market expectations have been calling for a pivot that has not come yet, pushing the shape and level of the yield curve into uncharted waters.

#### 3-Month vs. 10-Year Treasury Curve Steepness



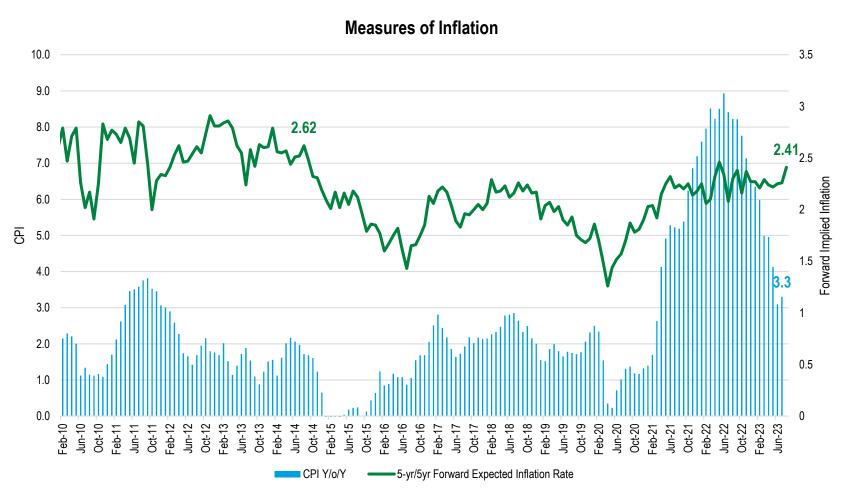
Source: Federal Reserve Bank of St. Louis, FHLBank Boston

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### **Inflation**

CPI has cooled from historic highs, but forward expectations have ticked back toward the highest levels since 2014.

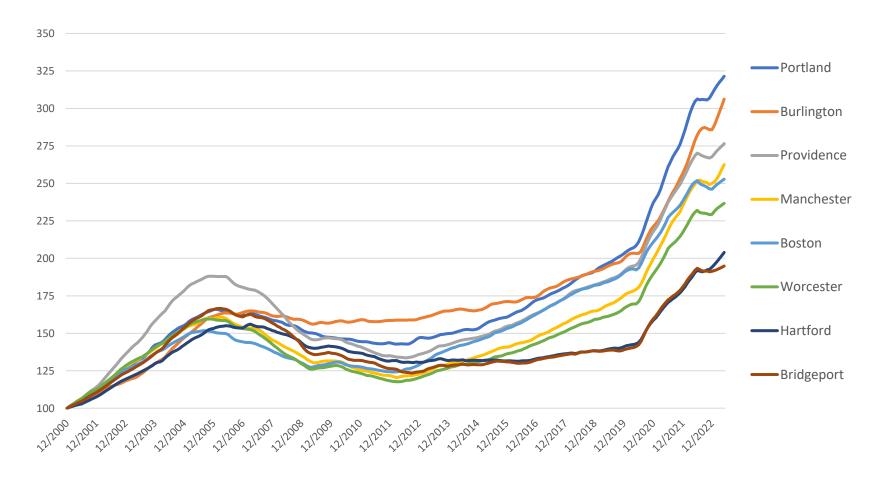


Source: Federal Reserve Bank of St. Louis, FHLBank Boston



### **New England Home Prices**

Home prices across the country took off in the spring of 2020. The best-performing metros in New England since 2000 are Portland, ME and Burlington, VT – home prices are up > 50% just in the past 3+ years and > 200% this century.

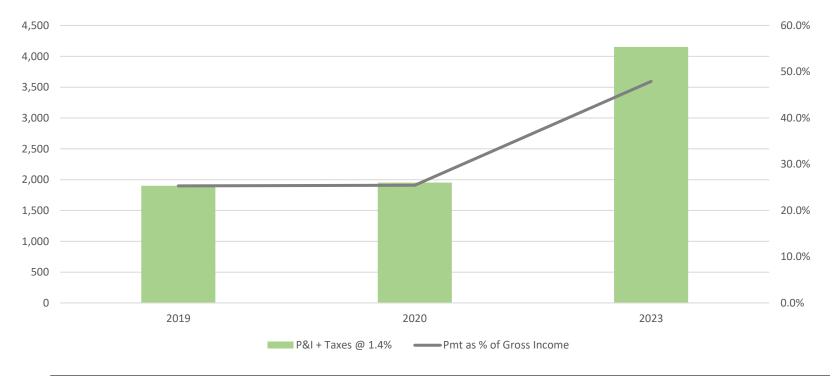


Source: Freddie Mac, FHLBank Boston



### **Housing Affordability**

Affordability has declined dramatically, quickly. For many, a potential housing payment has almost doubled as a percentage of gross income.



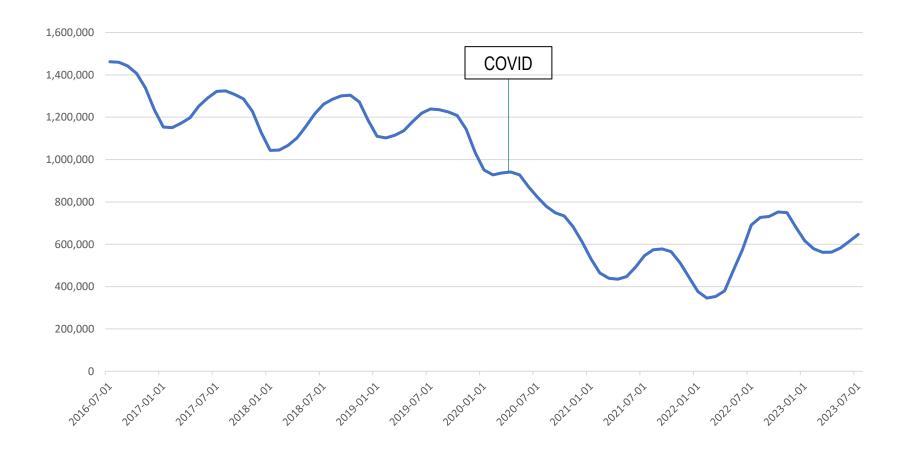
	Home Price	Income	20% Down Payment	Loan Amount	Mortgage Rate	P&I + Taxes @ 1.4%	% of Gross Income
2019	390,000	90,000	78,000	312,000	3.75%	1,900	25.3%
2020	430,000	92,000	86,000	344,000	3.00%	1,952	25.5%
2023	640,000	104,000	128,000	512,000	7.00%	4,153	47.9%

Source: Federal Reserve Bank of St. Louis, FHLBank Boston



### **Housing Inventory**

Housing inventory is highly seasonal; prior to 2020, the typical number of listings in the summer peaked around 1.3 million nationally. Today, that number is roughly half that at 647K, possibly allowing home prices to remain elevated.



Source: Federal Reserve Bank of St. Louis, FHLBank Boston

# Peer Analysis & Call Report Trends





### **Peer Analysis & Call Report Trends**

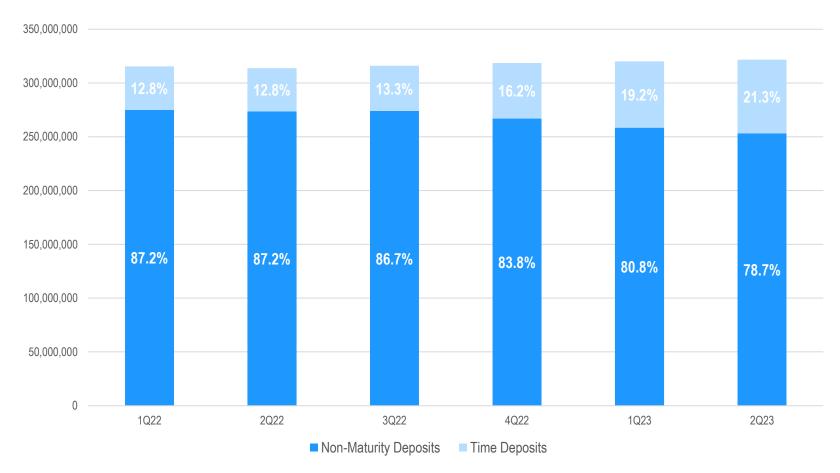
- Pressure on Funding Mix and Cost
- Margins, Profitability and Interest-Rate Risk
- Loan Growth Trends
- Investments and Credit



### An Evolving Deposit Mix at Banks...

CDs are growing as a percentage of the member bank deposit book with balance growth of 69% since the rising rate cycle started in 1Q22.

All bank information in this deck is for members < \$100 billion in assets unless otherwise noted.



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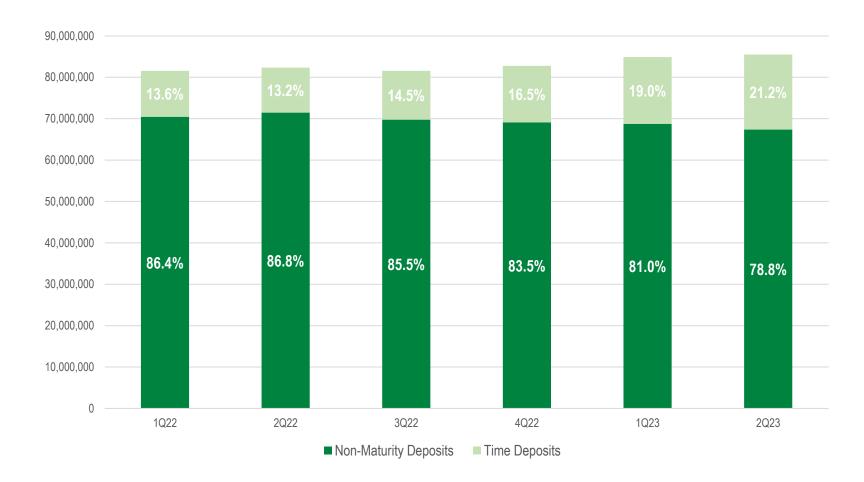
olicable) Source: S&P Global, FHLBank Boston



### ...And at Credit Unions, Too

Share certificates make up an almost identical 21.2% of the total book of shares + deposits.

Credit unions started the cycle with a slightly higher certificate mix. Balances have grown 63% in that time.



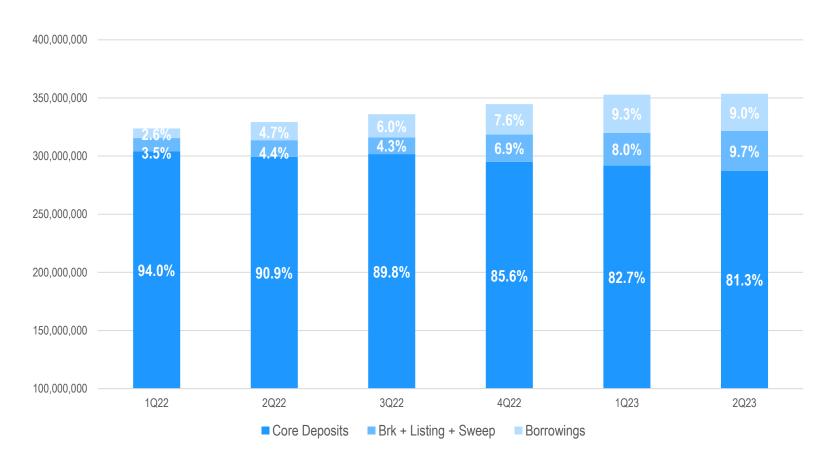
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### An Evolving Overall Funding Mix at Banks...

Core deposits continue to outright decline and banks continue to grow other sources of funding.

Core deposits (all deposits less brokered, listing, and sweeps) were \$304 billion at 1Q22; as of 2Q23, they have dropped to \$287 billion, which is a total decline of 5.5%.

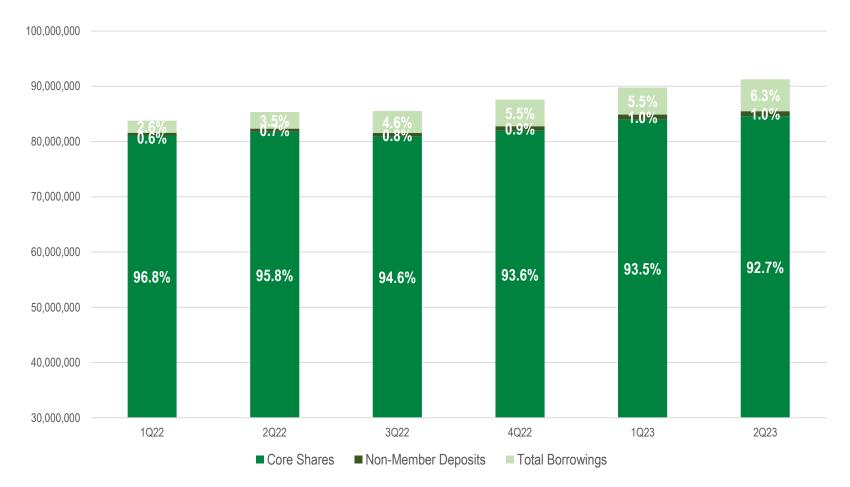


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### ...But Much Less So at Credit Unions

Core member shares continue to grow. From 1Q22 to 2Q23, member shares are actually up 4.3%. As a result, credit unions have turned less to wholesale sources.

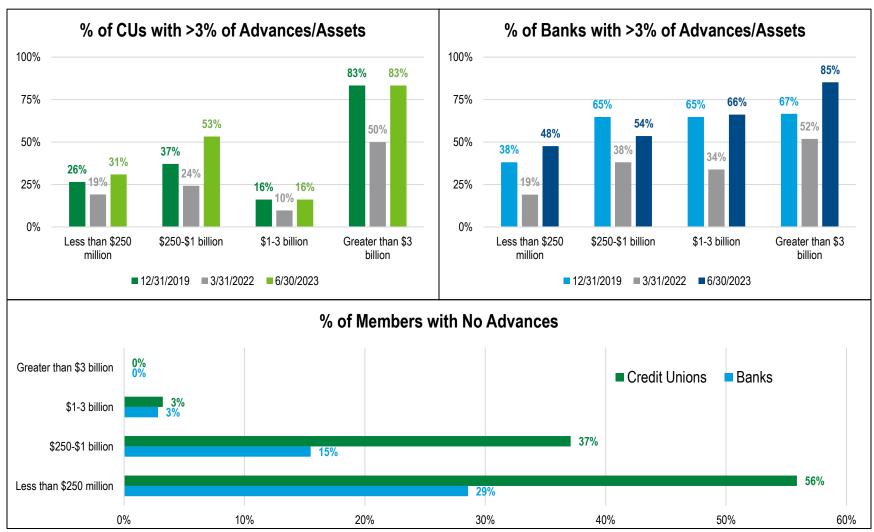


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### **Reliance on Advances**

Use of advances has returned to 2019 levels, with smaller institutions generally having less need for wholesale funding.



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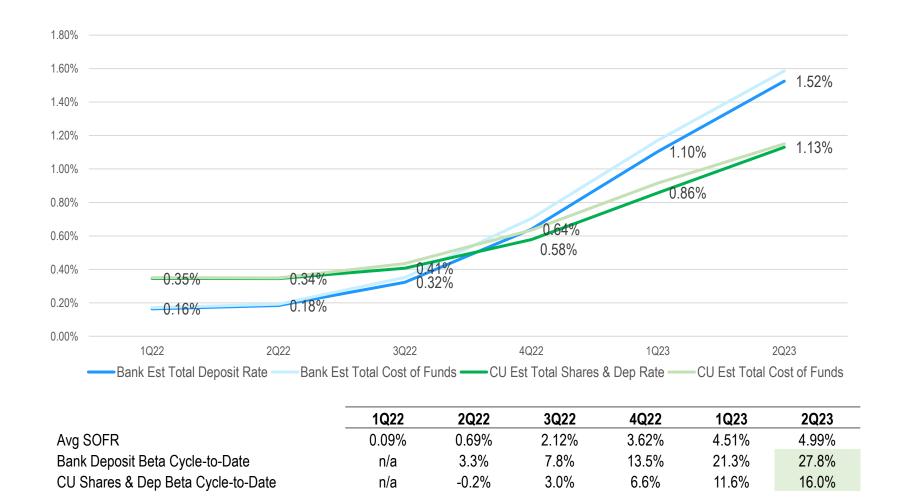
Source: S&P Global, FHLBank Boston

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### **Funding Costs**

Funding costs continue to accelerate higher; credit unions are increasing pricing at a slower pace.



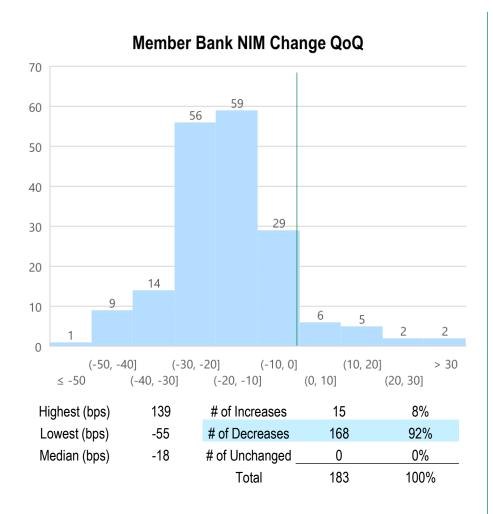
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### **Declining NIM**

Banks overwhelmingly saw NIM contraction this quarter. Credit Unions were split and fared significantly better.

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#### 60 52 50 40 30 27 23 19 20 10 10 (-50, -401)(-30, -20](-10, 0](10, 20]> 30 (-40, -30](-20, -10](0, 10]≤ -50 (20, 30]# of Increases 46% Highest (bps) 79 71 Lowest (bps) -71 # of Decreases 79 51% 3% Median (bps) -1 # of Unchanged Total 154 100%

Source: S&P Global, FHLBank Boston

Member Credit Union NIM Change QoQ

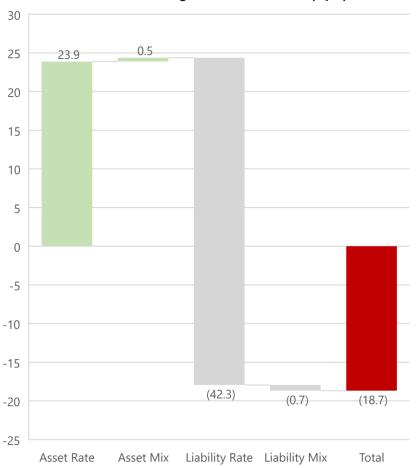
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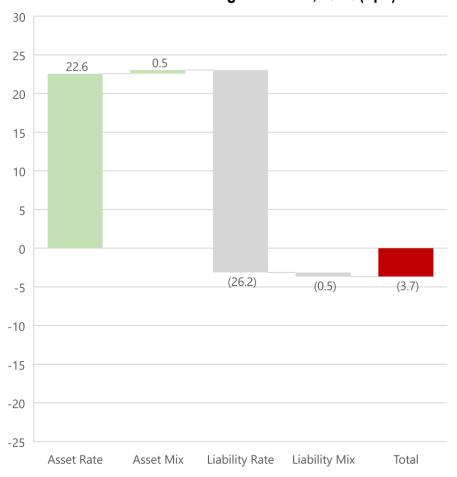
### **Deposit Pricing Pushing NIM**

Liability rates were overwhelmingly the driver of lower NIMs. Banks are paying up on deposits significantly more than credit unions.

#### Bank NIM Change Estimate, QoQ (bps)



#### Credit Union NIM Change Estimate, QoQ (bps)



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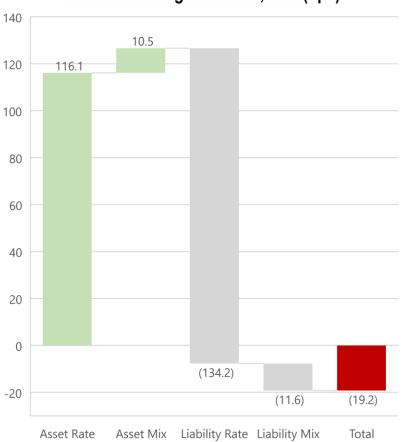
Source: S&P Global, FHLBank Boston



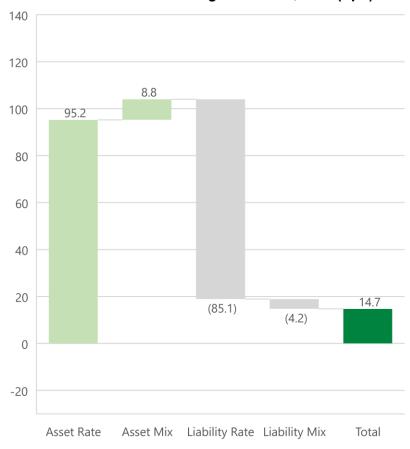
### Weren't Higher Rates Supposed to Help Profitability?

Bank NIM is actually down YoY, while credit union NIM is up over the same horizon despite having less asset repricing. Credit unions have repriced liabilities by 49 bps less than banks.

#### **Bank NIM Change Estimate, YoY (bps)**



#### **Credit Union NIM Change Estimate, YoY (bps)**



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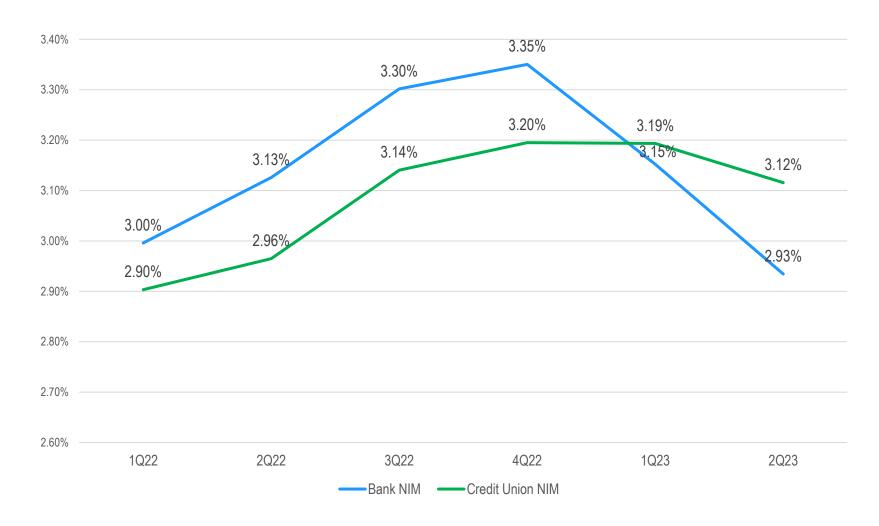
Source: S&P Global, FHLBank Boston

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### **NIM Cycle-to-Date History**

Outperformance on pricing and volume is resulting in better NIMs for credit unions than banks.



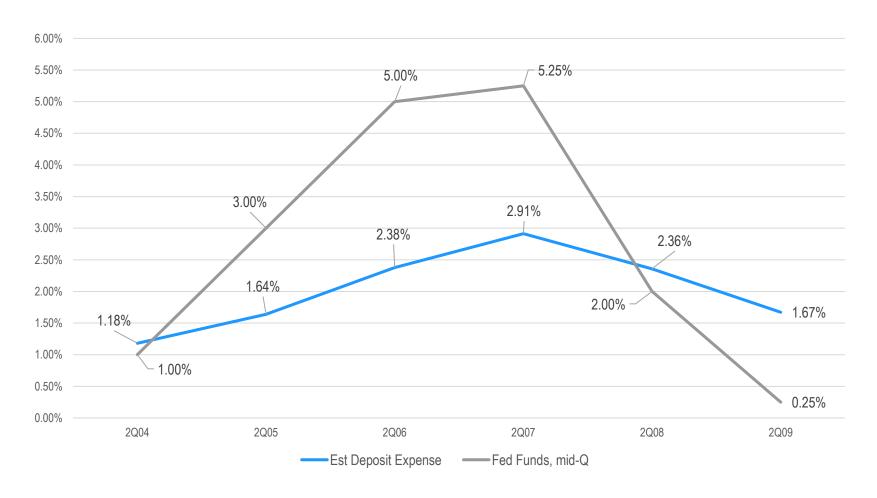
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### Is the Past Prologue?

The last time the Fed Funds rate was at these levels, member bank deposit expense was approaching 3%. In 2Q23, estimated member bank deposit expense was 1.52% and rising.



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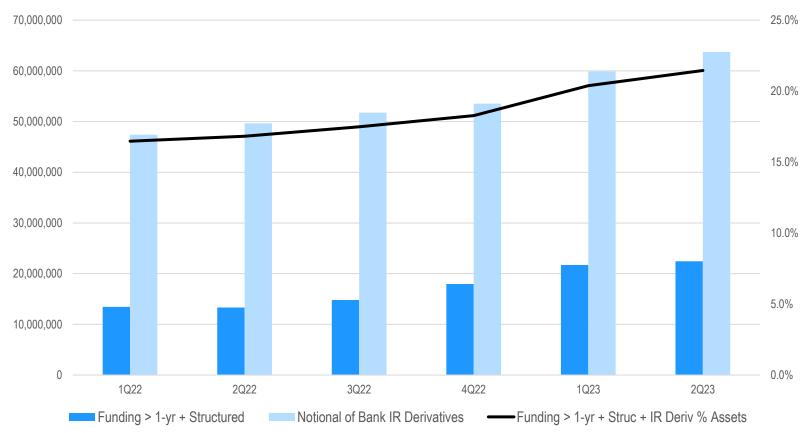


### **Bank Hedging Cycle-to-Date History**

Banks have been terming out borrowings and taking down more structured advances like the HLB-Option Advance.

Banks have also increased interest rate derivatives use every quarter since the new cycle began.

Presently, 90 member banks (49% of total members) < \$250 billion in assets report using IR derivatives; only five CUs do the same.



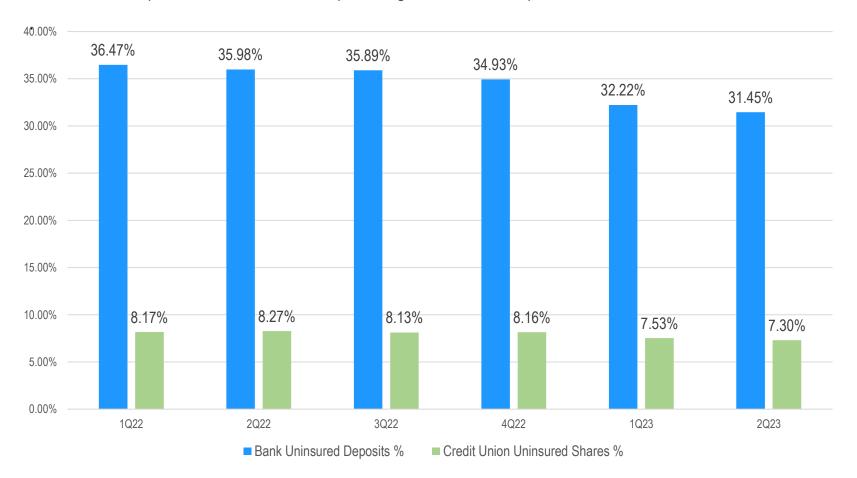
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### **Uninsured Deposits**

Dollars of uninsured deposits have dropped from \$96.7 billion in 1Q22 to \$85.7 billion in 2Q23 at member banks that report their estimated totals.

However, this drop seems more modest as a percentage of the overall deposit book.



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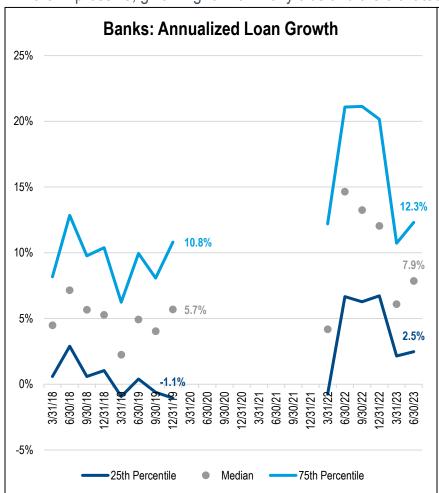
Source: S&P Global, FHLBank Boston

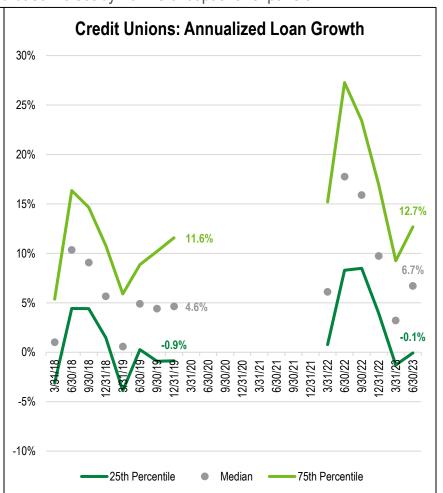
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### **Loan Growth Remains Hot**

Growth was generally stronger than 2018-19, when the yield curve was inverted and rates were rising/pausing. It's even more impressive, given higher nominal yields and the elevated baseline set by 2022's exceptional expansion.



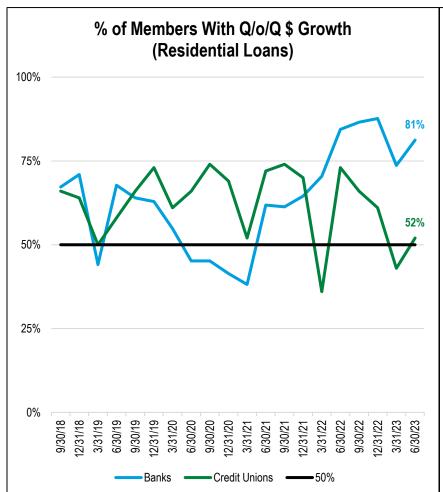


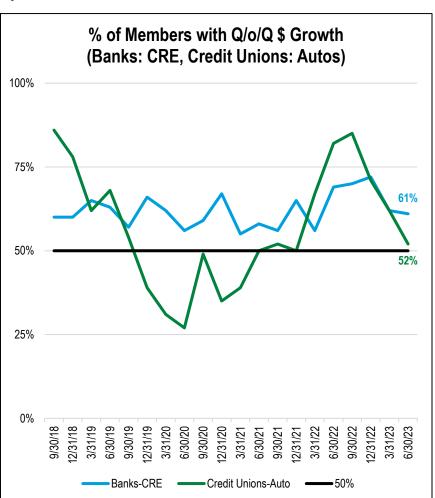
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### What Areas are Driving the Loan Growth?

Retention of residential loans continues to be above average for banks. Autos for credit unions are cooling off after a huge 2022, and commercial real estate activity continues to be steady.



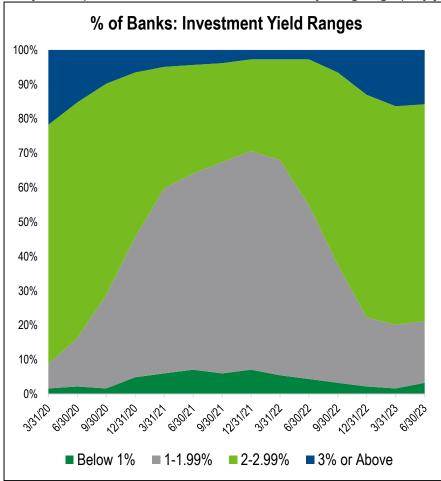


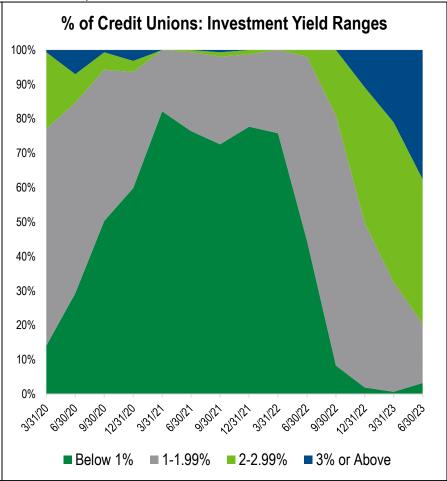
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### **Rising Investment Yields**

Despite minimal paydowns or growth, the higher rate environment has allowed for yields to recover rapidly. Credit unions have seen a significant lift, as their durations were markedly lower as rates began to increase. Banks, however, have seen yield improvements stall, with the median yield going up by just one basis point.



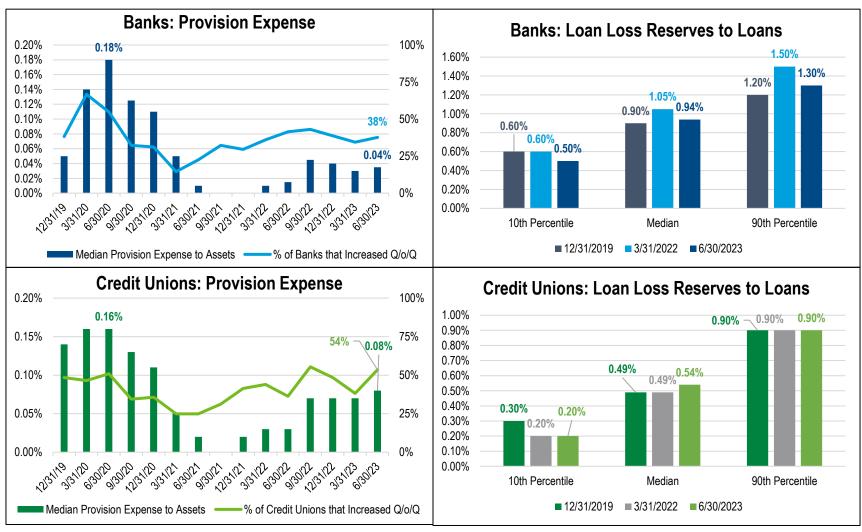


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### Keeping an Eye on Credit

More so for credit unions, provisioning is ticking up slightly again after bottoming out in 2021 and 2022.



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# **Balance Sheet Strategies**



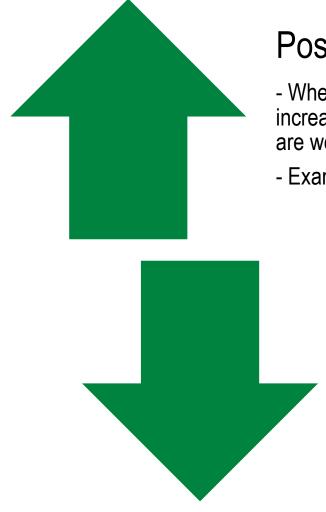


### **Balance Sheet Strategies**

- Convexity 101
- Mortgages: Keep or Sell?
- Deposit Specials
- Advances Strategies for the Current Environment



### Convexity: a Key Driver of Value at the Pivot



### **Positive Convexity**

- When rates decline, asset value will increase significantly because cash flows are worth substantially more
- Example: Bullet bonds

### **Negative Convexity**

- When rates decline, asset value will not increase as significantly because of prepayment/option risk
- -Example: recent vintage, high coupon mortgages



### 30 Years of 30-Year Mortgage Rates

Mortgage rates haven't touched 7% since the turn of the century and haven't been in this range since pre-GFC.

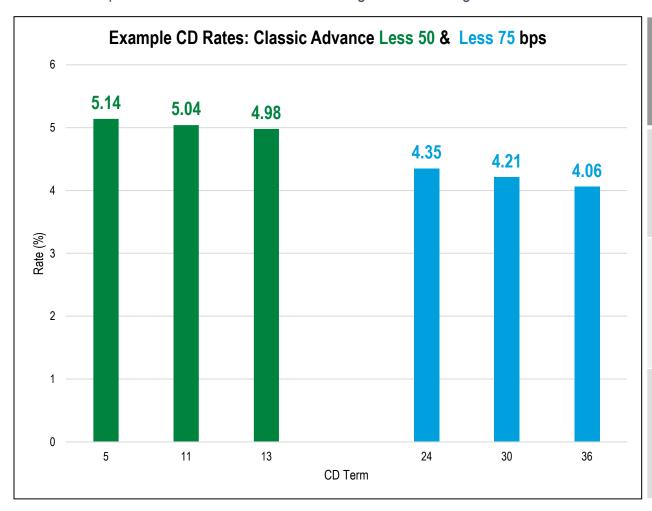
If/when the term structure of interest rates declines, recent vintage loans are much more likely to refinance quickly; if your balance sheet is straining for liquidity, selling more production to MPF or limiting the duration of borrowings funding these types of assets could optimize the trade-off between risk and return.





### **Using Advances to Efficiently Price CDs**

Where is customer demand and preference in terms of maturity and rate? Many are focusing marketing efforts short-term, but is there potential to move the needle with longer-term offerings?



Test the Waters with Longer Term CD Specials?

An inverted curve can be tough for retail to process, but 4% is achievable at favorable spreads to advances

More duration on the funding can a) reign liability sensitivity back in or b) allow for more asset duration/convexity ahead of potentially falling short-term rates

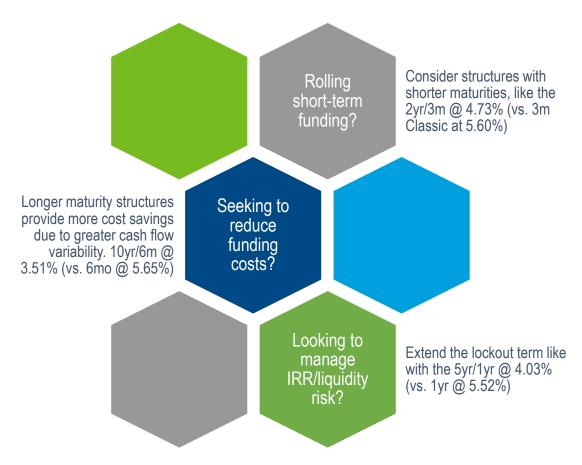
5% for five months doesn't help much with margin, IRR or liquidity risk- extending provides added benefits for all three metrics.

Source: FHLBank Boston



### **Putable Advances**

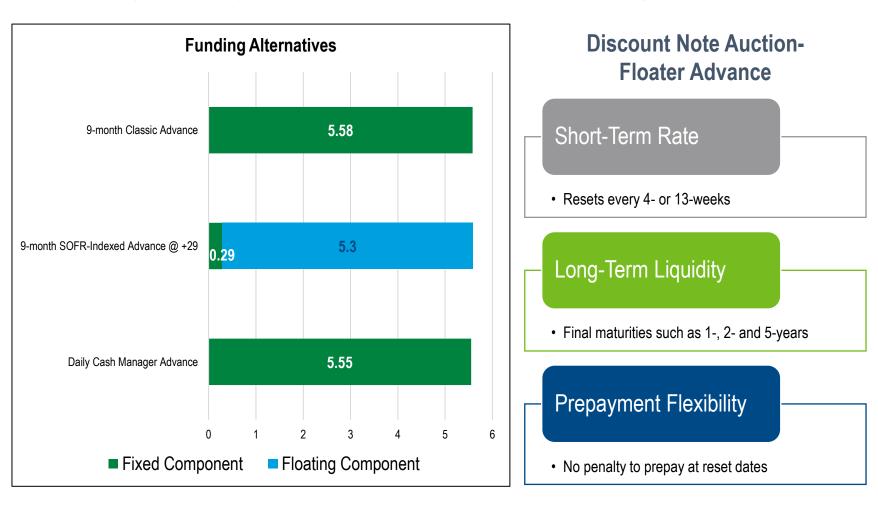
An inverted yield curve and high levels of interest-rate volatility continue to allow for cost savings vs. the Classic curve. Different structures can provide varying levels of margin relief, liquidity and interest-rate protection, depending on balance sheet needs.





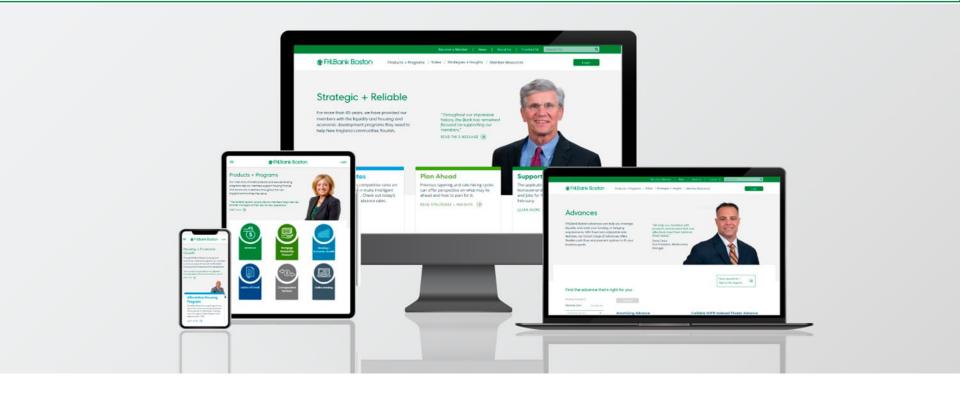
### Floating-Rate Advances

There's no crystal ball for what rates will do, but if we see a hard pivot from the current hiking cycle, then funding that reprices quickly (down-rate beta) but can also provide the liquidity benefits of term borrowings may be structures to favor.



Source: Federal Reserve Bank of New York, FHLBank Boston





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Sean Carraher
Sean.Carraher@fhlbboston.com
617-292-9616

