# Peer Analysis & Balance Sheet Strategies Update





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### **Presenters**



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Sales & Strategies Specialist



### **Overview**

- Markets & Economy Update
- Peer Analysis & Call Report Trends
- Balance Sheet Strategies

Classification: Public 4



### Are You Ready for It?

In case you missed the big announcement Monday...



Classification: Public 5

# Markets & Economy Update





### **Markets & Economy Update**

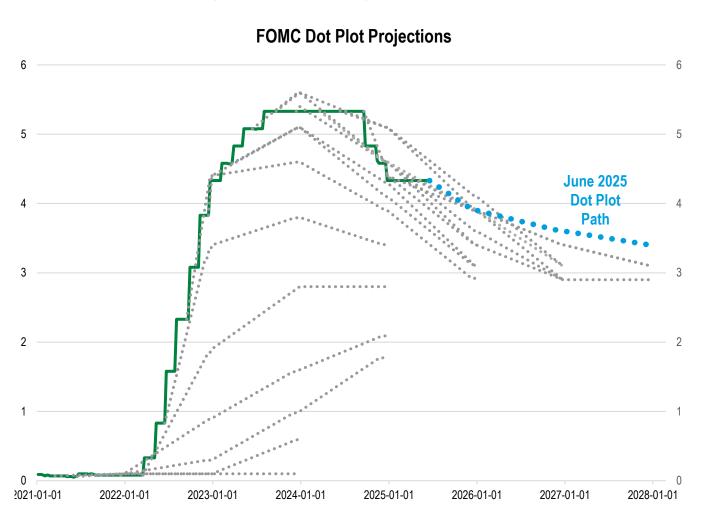
- What's Next for the Fed?
- Inflation & Labor Markets
- Home Prices

Classification: Public 7



### **Dot Plot Path Projections**

While the Fed's Dot Plot projections can serve as guidance in the moment, the realized paths vary widely over time.



Long-Run Projection			
March 2022	2.40%		
June 2022- December 2023	2.50%		
March 2024	2.60%		
June 2024	2.80%		
September 2024	2.90%		
December 2024-June 2025	3.00%		



### **Zero Lower Bound Probabilities**

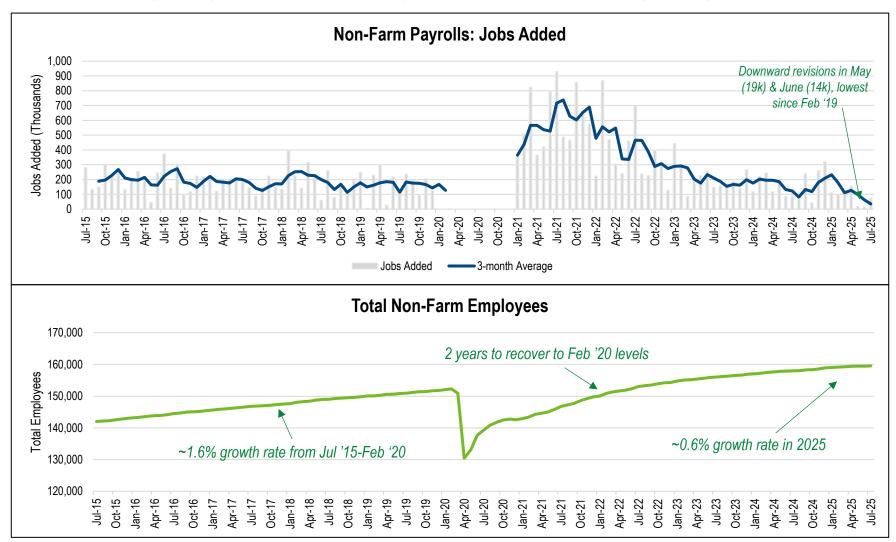
Expectations for a return to zero lower bound have not been this low since... right before the last two times short rates moved towards the zero lower bound.

### Zero Lower Bound Probabilities Over Time 90% 80% 70% 60% 50% 40% 30% 20% 10% Jan-08 Jan-09 Jan-10 Jan-11 Jan-12 Jan-13 Jan-14 Jan-15 Jan-16 Jan-17 Jan-18 Jan-19 Jan-20 Jan-21 Jan-22 Jan-23 Jan-24 Jan-25 ----5-year horizon -7-year horizon



### **Jobs Report**

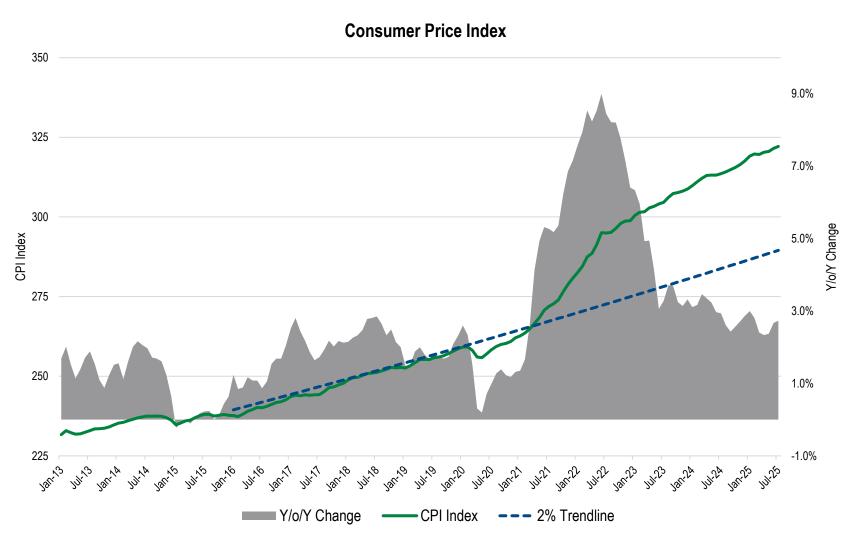
An underwhelming report (current month and revisions) led to renewed pessimism on the growth trajectory of the economy.





### **Inflation Pressures Persisting**

Y/o/Y readings settling into the mid 2% range has not eliminated the impact of the "transitory" price shocks of 2021-2022.





### **Housing Prices**

With prices on a national basis flat since summer 2022 (but up considerably vs. 2020 and earlier), home values in New England have continued to exhibit relative strength.

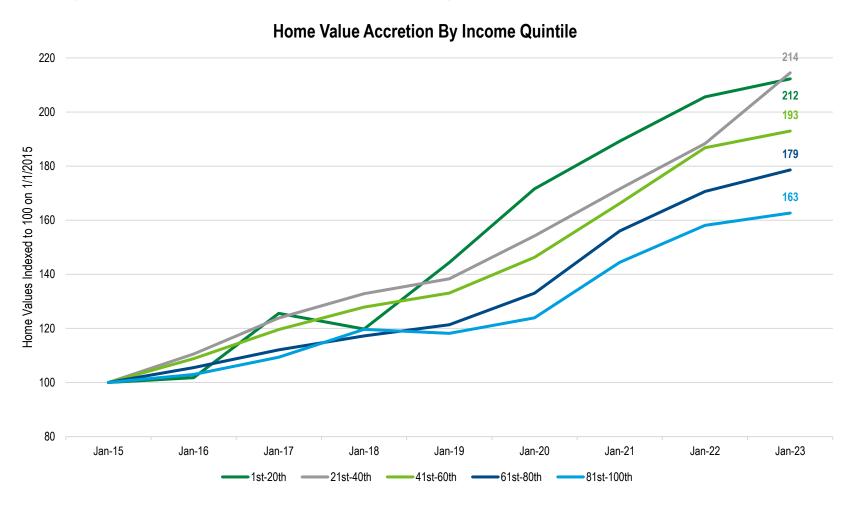
Ratio: Median Home Listing Price vs. the National Average





### **Housing Values By Income**

Over the last 10 years, the increase in the values of homes owned by lower income Americans, who tend to hold a higher percentage of their wealth in real estate, has outpaced that of higher income quintiles.



# Peer Analysis & Call Report Trends





### **Peer Analysis & Call Report Trends**

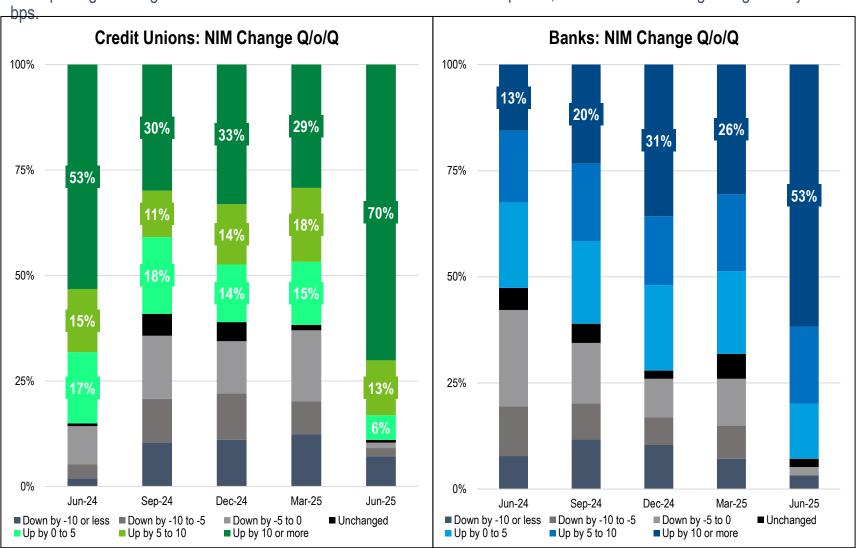
- Margin Lift
- Growth Trends
- Credit Performance

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### **Net Interest Margin Expansion**

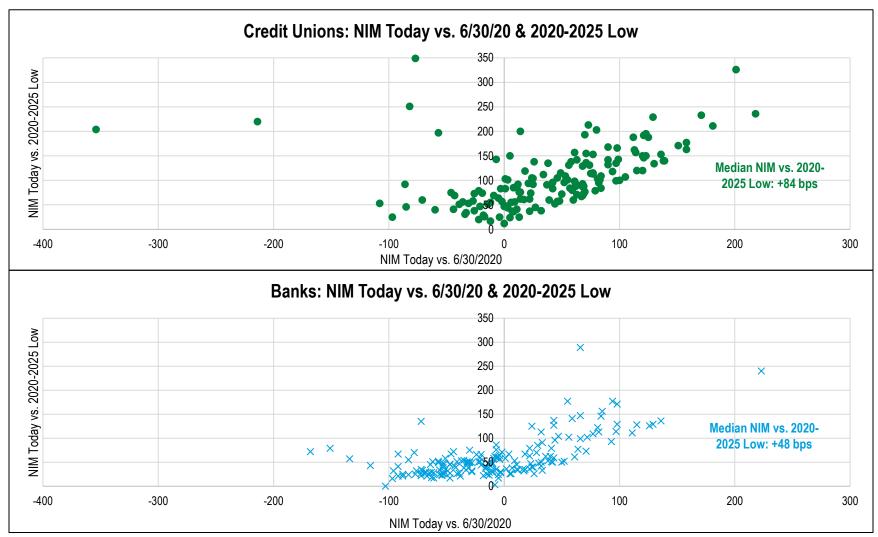
The upswing for margin continued and accelerated further in the second quarter, with most members growing NIM by > 10





### **How Much Has NIM Recovered?**

~40% of banks and ~75% of credit unions have seen current margin exceed levels from five years ago.



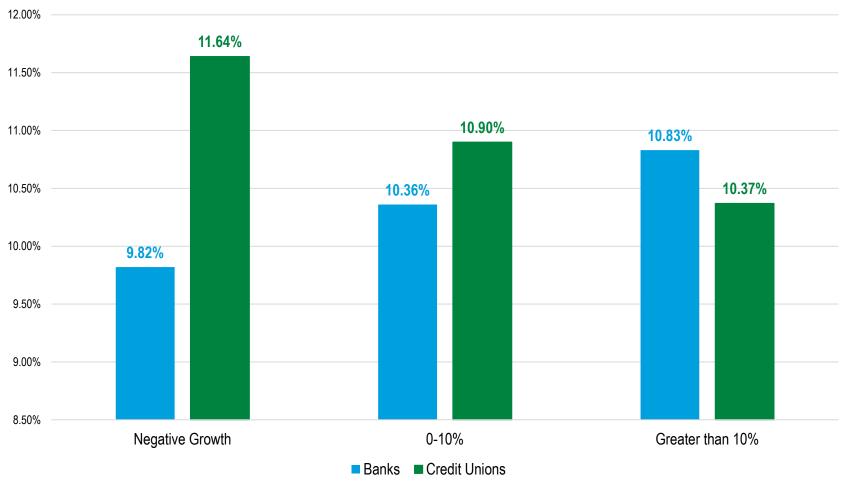
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### **Loan Growth & Capital Ratios**

Banks with stronger loan growth tended to be those with higher capital ratios- for credit unions, it was the opposite.

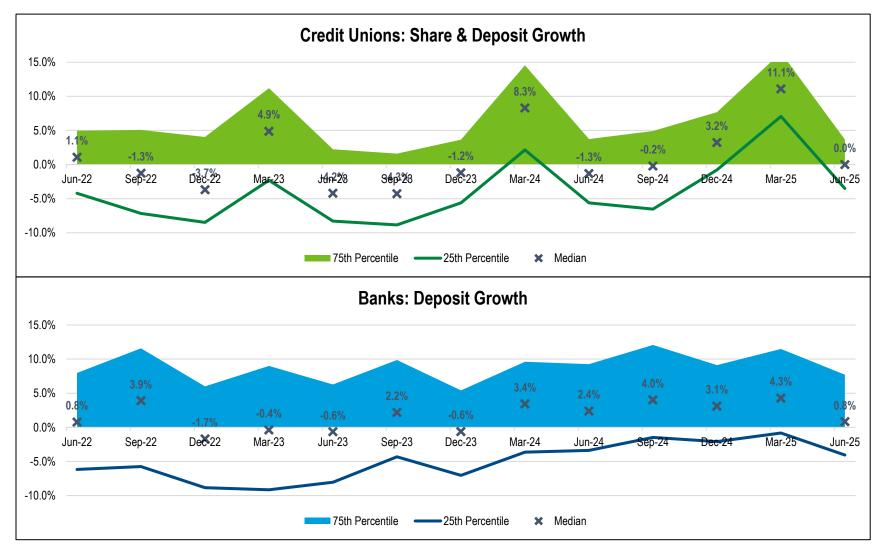
#### Net Worth Ratio Segmented by Q2 Loan Growth





### **Deposit Growth**

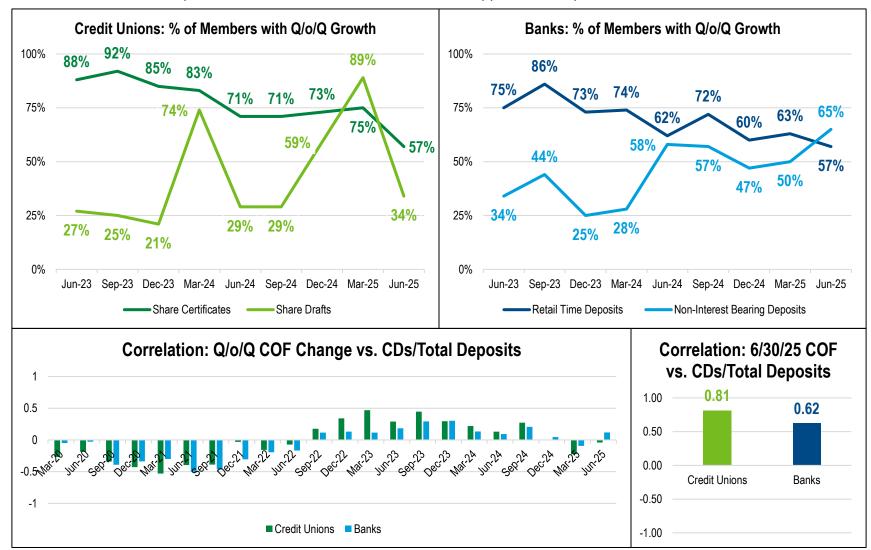
Top-line growth was muted for many, even factoring in the seasonality that often accompanies second-quarter activity.





### **Deposit Composition & Costs**

The reliance on term deposits continues to decline, which can be supportive of improvements in cost of funds.

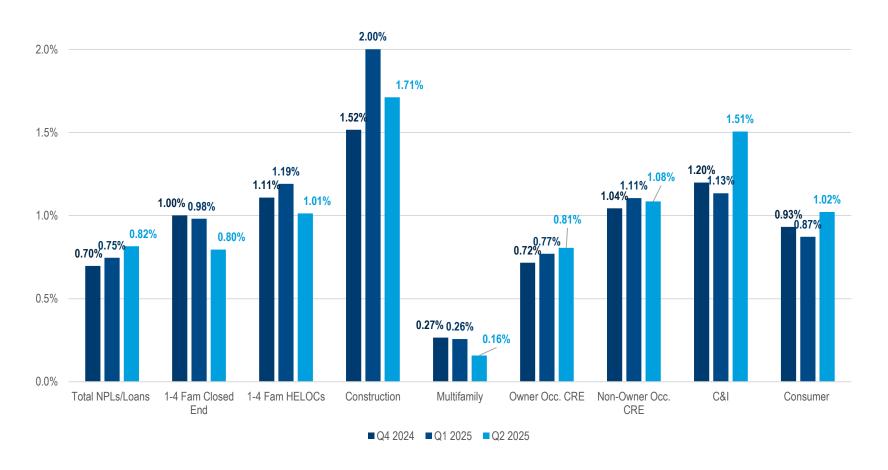




### **Banks: Credit Performance**

While consumer, owner occupied CRE, and C&I all saw asset quality deteriorate since last quarter, almost the entire increase in NPLs/loans was driven by C&I, which increased 38 basis points to 1.51% NPLs/loans.

Banks: NPLs/Loans by Loan Type

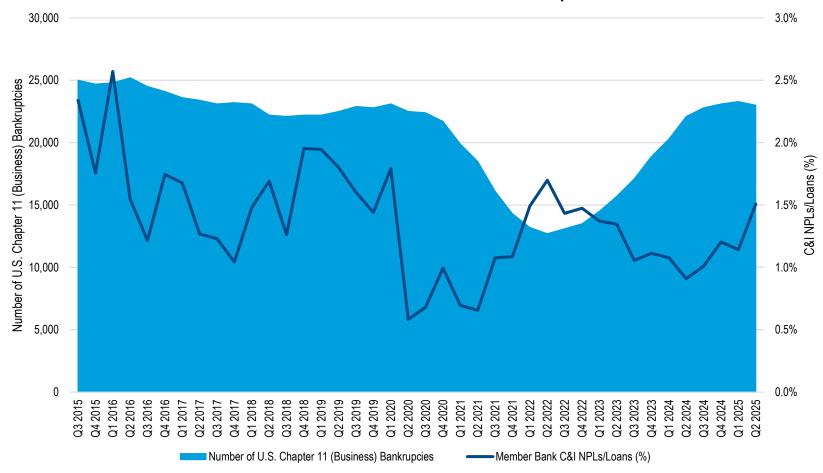




### **Asset Quality and Business Bankruptcies**

As the effects of COVID-era stimulus wane and low-rate loans of the '20 and '21 vintages continue to be replaced at much higher rates and lower DSCRs, C&I NPLs could be something to monitor.

#### Member Bank NPLs and U.S. Business Bankruptcies

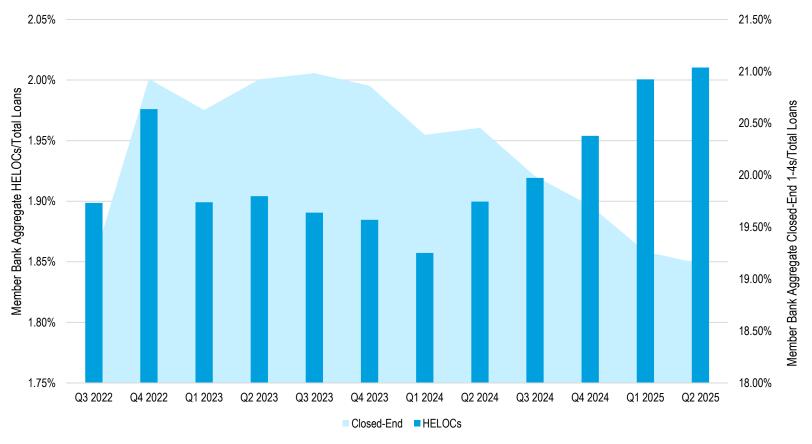




### **Cyclical Shift In 1-4 Residential Originations**

Starting in the second quarter of 2024, HELOCs have grown as a percentage of total loans while closed-end 1-4 family residential has shrunk.



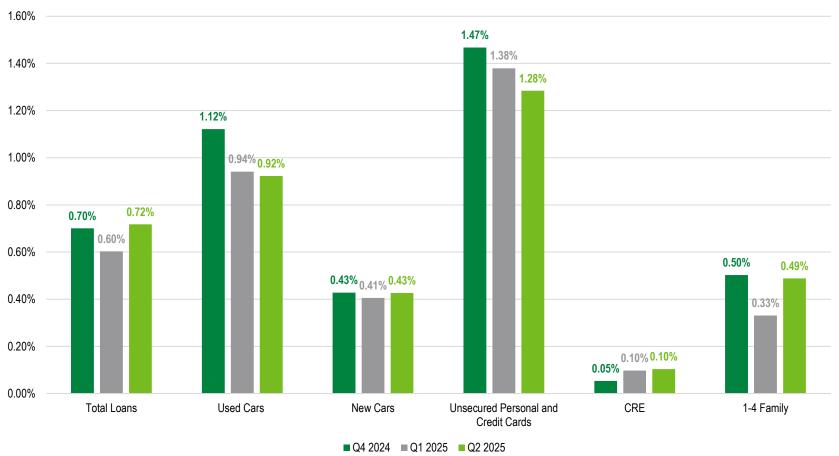




### **Credit Unions: Credit Performance**

Member credit union delinquencies ticked up slightly from Q1, but this may be largely cyclical, as Q1 credit union asset quality has historically come in lower than other quarters due to tax returns and new loan growth.

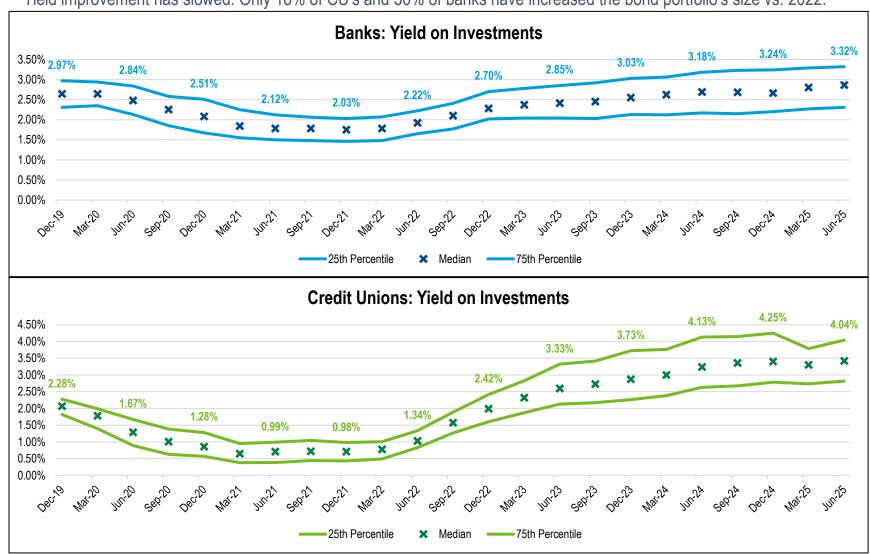
#### Credit Unions 60+ Days Delinquent Loans By Category





### **Investment Trends**

Yield improvement has slowed. Only 18% of CU's and 36% of banks have increased the bond portfolio's size vs. 2022.





2025 (as of August 11th) 2025 (end of year based on

current pace continueing)

### **M&A Activity**

The M&A activity thus far this year puts national and New England merger activity on pace for a strong year.

#### New England versus National Bank and Credit Union M&A Activity Number of deals

Classification: Public

Number of deals: Nationally

■ Number of deals: New England

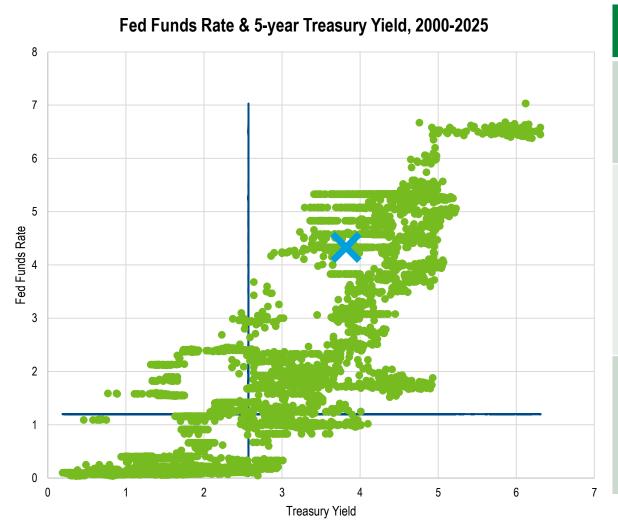
# **Balance Sheet Strategies**





### **30k Foot Perspective**

What lessons from the last cycle(s) can inform today's strategies?



#### Considerations

#### **Lending & Investments**

-How can we efficiently reprice the asset side at these historically high levels?

#### **Deposits**

- -How can we maintain pricing discipline in a competitive market?
- -What products and structures should we emphasize to align with outlook (rates, credit, growth)?

### Risk Management & Capital Allocation

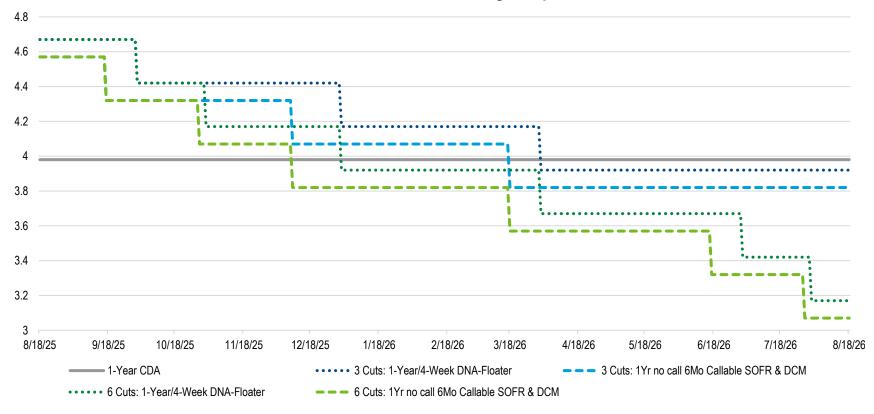
How do we balance "fighting the last war" (IRR/liquidity) and "predicting the future" (credit/IRR)?



### What is the Market Pricing In?

Scenario: with the market currently pricing in four--five cuts over the next 12 months, we examine the cost of a few fixed and floating rate Advance structures in a slightly more hawkish (three cuts over next year) and dovish (six cuts) scenario.





1-Year CDA	3 Cuts: 1-Year/4-Week DNA-Floater	3 Cuts: 1Yr no call 6Mo Callable SOFR & DCM	6 Cuts: 1-Year/4-Week DNA-Floater	6 Cuts: 1Yr no call 6Mo Callable SOFR & DCM
3.98%	4.19%	4.06%	3.95%	3.81%

Source: FHLBank Boston

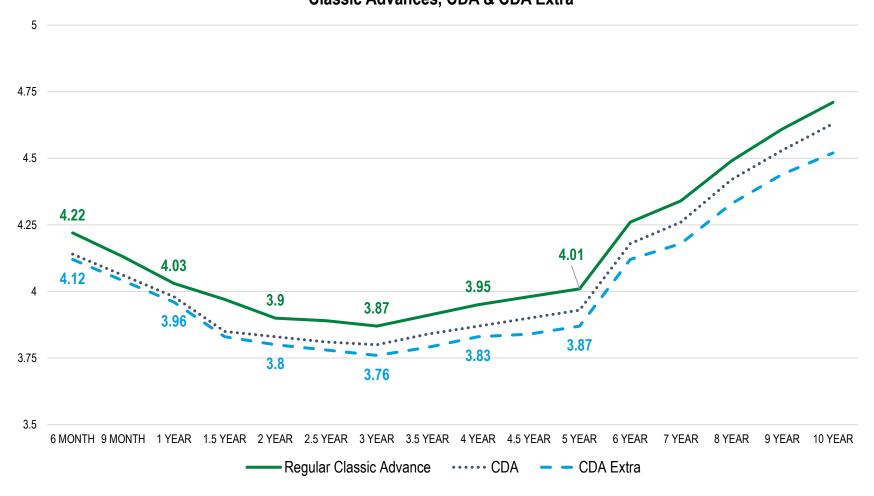
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### **Community Development Advances (CDA)**

The CDA and CDA Extra Advance are now available with shorter minimum maturities (down to six months), with the discount versus regular Classic Advances for the six-month tenor at eight and 10 basis points for CDA and CDA Extra respectively.

Classic Advances, CDA & CDA Extra

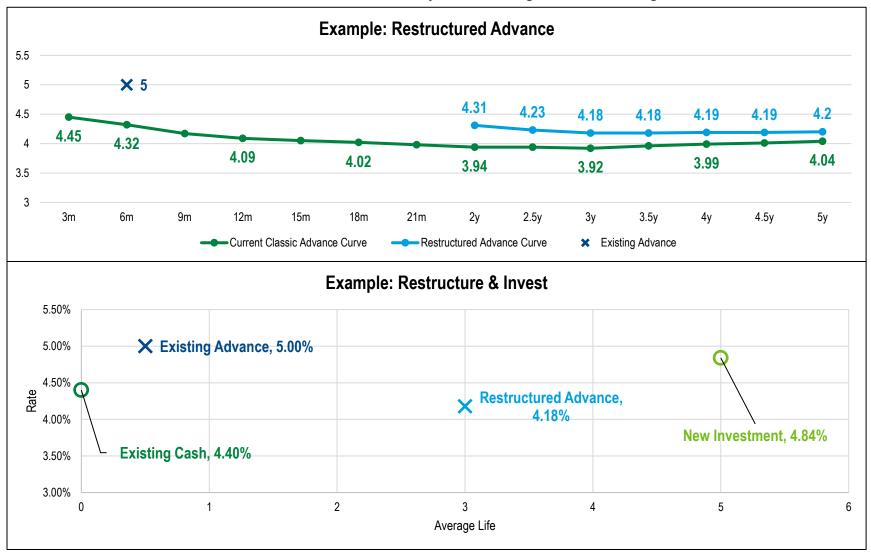


Source: FHLBank Boston



### **Creating Capacity to Take Asset Duration**

Lower cost of funds and reduce interest-rate risk immediately without taking additional funding.



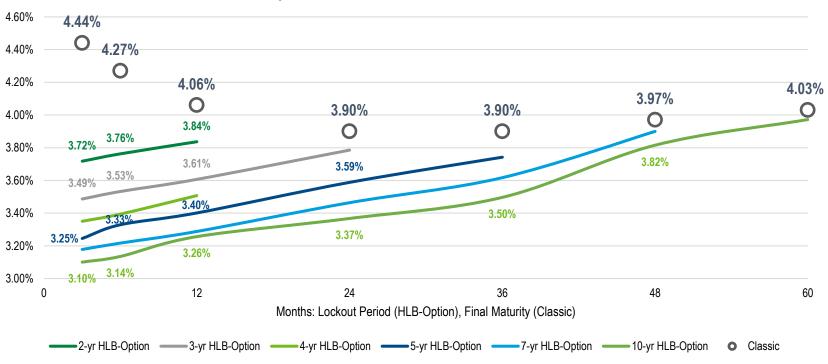
Source: FHLBank Boston



### **Capturing Spread Beyond Taking Yield Curve Risk**

Lingering volatility and an inverted yield curve creates a backdrop for attractive funding levels and structures with putables.

#### **HLB-Option Advance and Classic Advance Curves**



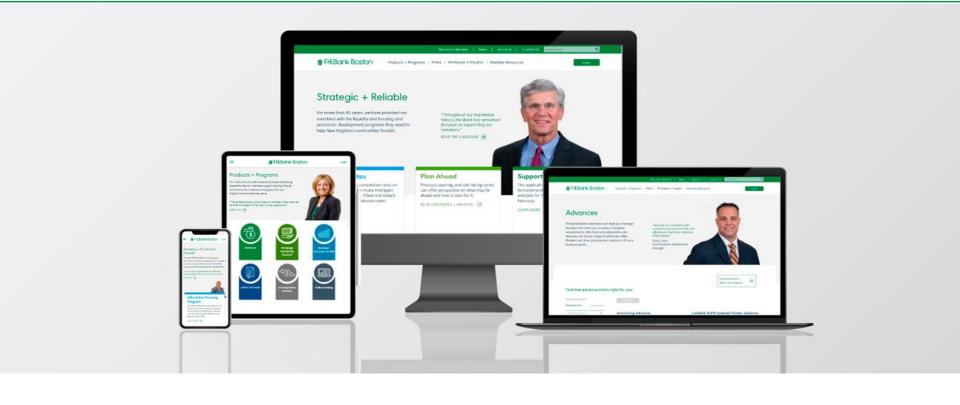
HLB-Option Advance Use Cases				
Deposit pricing discipline Ex. 3yr/6m at 3.53%	Fund Fixed-Rate Assets Ex. 5yr/2yr at 3.59% to capture spreads vs. bonds (>100 bps achievable) or loans	Opportunistic margin management Ex. 10yr/3mo at 3.10%		

Source: FHLBank Boston

## Questions?







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### Thank You







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